

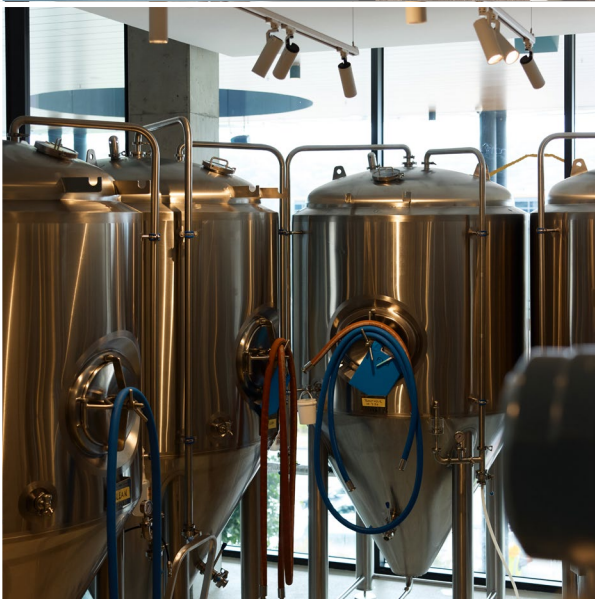
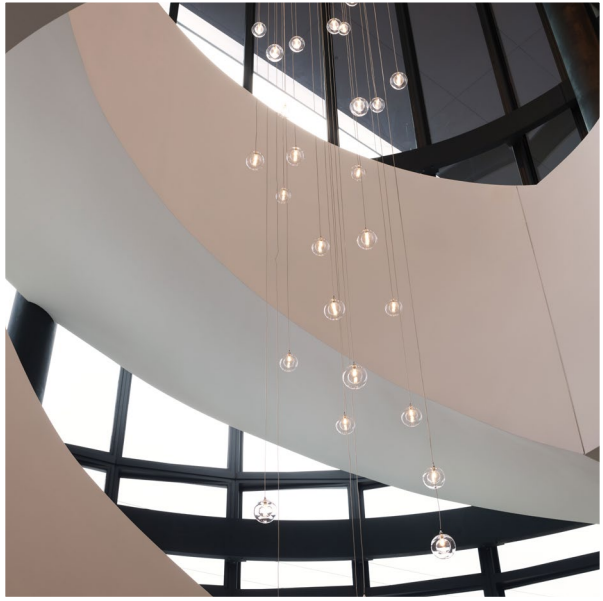
Annual Report 2025



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To exceed the expectations of our members and our community through our refined facilities, warm and welcoming environment, outstanding hospitality offering, commitment to the RSL and dedicated community support.



Board of Directors



Back Left to Right: Gary Young (Vice President), Carl Rennie (President), Peter Lawley (OAM), Kerry Spencer (OAM).

Front Left to Right: Patsy Edwards (OAM), Jane Mylan, Katrina Rennie.

President's Report

I'd like to acknowledge our Patron, Karlien Biddolph, and all our Life Members. Your previous efforts and ongoing support are the backbone of this Club, and we truly value it.

2025 - A year of transitions

We've seen some changes in leadership recently. First, a huge congratulations to our previous President, Gary Young. Gary's many years of hard work and dedication have set a high bar for all of us, and the Club is in a better place because of his leadership.

We also said a fond farewell to our Executive Secretary, Maureen Horne, who retired after an incredible 26 years. Maureen has been a fixture of the Club for over two decades, and while we miss her experience, we wish her nothing but the best in her retirement.

One of the many achievements we are proud of this year, is our membership growth. These days when you don't need to be a member to gain entry to your club the fact that people are choosing to join in record numbers speaks volumes. It demonstrates that our rewards programs are working, but more importantly, it proves that people will commit to a Club with a real community heart.

That heart was never more apparent than during the December Koolewong bushfires. When our neighbours were in trouble, this Club didn't hesitate. We immediately opened our doors as an evacuation centre and the way our staff stepped up to care for the victims was nothing short of inspiring. They didn't just provide shelter, a bed and meals, our staff provided safety, comfort and a genuine sense of empathy, when people needed it most.

To our staff: you were exceptional, and we are incredibly proud to have you on our team.

Now to the business of 2025, we are pleased to report a very sound position. Full disclosure can be found in the Audited Financial Report. We have proven our adaptability thereby ensuring that we evolve right along with the local area.

A strategic decision for 2025 was the sale of the Ashwood Motel. Acquired over ten years ago as a sound investment, the business model whilst acceptable in its early form, became unable to keep up with the huge increase in property value. The sale represented an optimal choice for the Club's long-term prospects, yielding a favourable outcome that positions the Club to advance its objectives whilst maintaining financial strength and purpose. With our experienced personnel, loyal members and a foundation of stability, the Club is well prepared for continued growth.

Thank you, members, for your staunch support of the Gosford RSL Club.

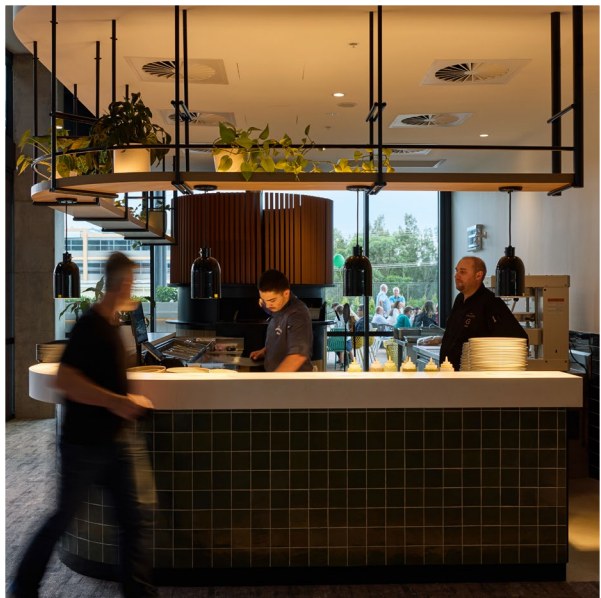
Carl Rennie
President 2025



“

2025 Was the most successful year in the Club's history.

”



\$48.2M
REVENUE
\$36.6M in 2024



\$12.8M
EBITD
\$4.2M in 2024



CEO's Report



A Landmark Achievement

Reflecting on the past twelve months, it is with immense pride that I report on our first full year of trading in our brand-new Club. We have settled in exceptionally well, focusing our energy on delivering outstanding service, quality food and beverage, and the community support that are the hallmarks of Gosford RSL.

Refined Facilities

We always strive to provide the highest standard of facilities which means we are constantly seeking opportunities for improvement, even in our new Club. A highlight for our younger families has been the addition of the new kids' play area, which has been received with great enthusiasm. We also added acoustic panels to our ceiling to improve ambience within the Club and added further acoustic panelling on the terrace in early 2026. In November we added over 200KW of solar panels to the roof of the Club and the Galaxy motel to help reduce our environmental impact and our electricity bills. Later in 2026 we are looking to add some new and exciting areas to our Club, stay tuned....

Record-Breaking Financial Success

The 2025 financial year was the most successful in the Club's history. Our results in both revenue and profitability have far exceeded initial forecasts made prior to the construction of the new Club.

The total revenue of \$48.2M (2024 - \$36.6M) represents significant growth across all areas of the Club, while our EBITD of \$12.8M (which includes a \$5.9M revaluation of the Ashwood Motel) (2024 - \$4.2M) puts us in a very strong position to aggressively pay down our construction borrowings. Our membership is now over 49,000 (2024 - 45,374), a testament to the value our community finds in their new Club.



Operational Excellence

The Gardens Eatery has proven to be a consistently popular dining destination, generating over \$7M in revenue in 2025. I would like to specifically congratulate Executive Chef Simon Quick, F&B Manager Andrew Strickland, and their dedicated teams for their commitment to tantalizing menus and exceptional service.

In a significant strategic move, the Board decided to sell the Ashwood Motel. The purchase of the Ashwood in 2012 proved to be an excellent investment, generating reasonable operating returns and delivering outstanding capital growth over the 13 years of ownership. A review determined that the current realisable value outweighed the potential return on the significant investment required for necessary improvements.

Our People and Culture

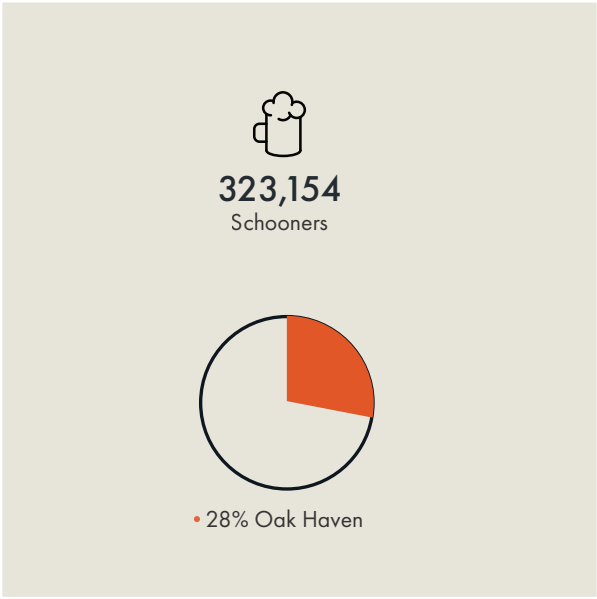
In late 2025, we bid a fond farewell to our Executive Secretary, Maureen Horne, who retired after nearly 26 years of dedicated service. Her professionalism, institutional knowledge, and unwavering standards will be deeply missed by all.

At GRSL, we believe there is nothing more important than our people. It has been wonderful to see many internal promotions this year as our staff progress their careers. We are truly blessed to have an incredible team united by our vision, who genuinely care about each other, our patrons and about doing a great job every day.

Community: “We’re Here For You”

In late 2025, our commitment to the community was put to the test when a catastrophic bushfire struck Koolewong. Gosford RSL immediately sprang into action as an official evacuation centre, providing food, respite, and accommodation for displaced residents and emergency services. Following the crisis, we ran a fundraising raffle that donated \$50,000 to support those residents most affected.

Beyond emergency relief, our ClubGRANTS donations exceeded \$400,000 this year. We are proud to support vital organisations including:





“
*Focused on innovation
quality and service for
our members.*
”



Youth & Health: Top Blokes, Life Education, Ronald McDonald House, SOKS (Save Our Kids from Suicide), Kokoda Youth Leadership Challenge, and Max Potential.

Community Support: Coastability, Men’s Shed, Riding for the Disabled, EscaBags, and Supertee Project, Coast Shelter, Fairhaven Services, and Stand with Audrey, RYSS (Comicon) and Central Coast Industry Connect.

Veterans & Service: RSL LifeCare, Beyond the Badge, Integra Service Dogs, and Marine Rescue.

Youth Sport: Gosford Indians Baseball, Gosford Tigers AFL, Gosford City Football, Gosford Netball Association, Central Coast Dolphins Touch, Sport Central Coast, Regional Academies of Sport, Rugby Tots and Brisbane Water Cricket.

Club Person of the Year: Greg Morris

Our IntraClubs are the heart of Gosford RSL Club and each year we recognise the outstanding service of one of their representatives. It is my pleasure to announce Greg Morris of the Sub-Branch as our 2025 Club Person of the Year. Greg, the Treasurer, is a younger Veteran who has been a “breath of fresh air” within the organisation. Beyond his financial duties, Greg’s initiative has been remarkable—from arranging new seating at the front of the Club for patrons to successfully restoring a donated WWI German Trench Mortar, which will soon be on display.

Governance and Leadership

We have seen a transition in our leadership team. Gary Young, who served as President for the past 8 years and oversaw the planning and opening of our new Club, now takes on the role of Vice-President. After more than 10 years on the Board, Carl Rennie has been appointed President. Carl takes on the role with enthusiasm and a focus on innovation, excellence in product quality and customer service.

On behalf of everyone at Gosford RSL Club I would like to thank all our members for your ongoing support; Gosford RSL is YOUR Club, and you are the reason our Board and Staff work so hard to make GRSL the best it can be.

We look forward to an exciting year in 2026, building on the phenomenal success of 2025, striving to innovate and improve, and deliver the most outstanding hospitality experience for our members.

Russell Cooper
CEO

ANZAC Day Service

A Day of Reflection and Community

ANZAC Day is one of the most important days on the Club calendar, bringing together members, veterans, families and the wider community to reflect and remember those who have served.

At the centre of these commemorations is the Gosford RSL Sub Branch, whose dedication ensures traditions are upheld with care and respect. Through the Dawn Service, march and commemorative services, the Sub Branch maintains a strong connection between past and present.

The day is both a time of remembrance and community, with generations coming together to honour the values of service, mateship and respect.

Within the Club, the Sub Branch Museum preserves this history, offering members and visitors a meaningful way to connect with the legacy of service that underpins Gosford RSL.



Last Post

Byrne, Geoffrey
Findlay, Joanna
George, Julie
Grieve, Leith
Halls, Nick
Huntington, Stephen

Jones, George
Mandala, Albert
McGill, Gordon
Montelone, Angela
Oliver, Peter
Rigney, Irene

Robertson, Donald
Sherman, Panayiota (Pam)
Stuart, Kathleen
Vanstone, Michelle

Lest we forget



Club Person of the Year 2025

Greg Morris, Honorary Treasurer, Gosford RSL Sub Branch & Auxiliary

The Club Person of the Year recognises those who quietly make a difference, the people who organise, support and show up time and time again to keep their clubs strong and their members connected.

This year's nominees represented a wide cross section of the Gosford RSL community, each contributing in meaningful ways, whether leading from the front or working behind the scenes. As their stories were shared, it was clear how much care and commitment sits within our sub clubs, a reminder that community is built through consistency and connection.

This year, Greg Morris, Honorary Treasurer of the Gosford RSL Sub Branch & Auxiliary, was named Club Person of the Year. Greg's recognition reflects his dedication, humility and the important role he plays within the Sub Branch. His contribution, including his involvement in the ANZAC Day Dawn Service, continues to support and strengthen the Club's connection to its heritage and community.

Our sub clubs play an important role in the life of Gosford RSL, bringing members together through shared interests, strengthening connections and contributing to the broader Club community.

GRSL Euchre Club
GRSL Diggers Swimming Club
GRSL Indoor Bowls Club
GRSL Billiards and Snooker Club
National Servicemen's Association

Indians Baseball Club
GRSL Fishing Club
GRSL Social Golf Club
Gosford RSL Sub Branch & Auxiliary








\$550,165
 Club Grants


\$59,500
 Fundraising


256
 Club Grant Events



Community Impact

\$550,165 Back into Our Community through ClubGRANTS

In 2025, Gosford RSL Club distributed over \$550,165 through the ClubGRANTS program, supporting local organisations, sporting groups and wellbeing services across the Central Coast.

The funding contributed to a wide range of initiatives including youth mentoring, veteran outreach, mental health support, disability services and community sport, helping strengthen programs that make a real difference across the region. In addition to financial grants, Gosford RSL also provided significant in-kind support, including venue hire, catering, equipment and staff assistance, further extending the reach and impact of these initiatives.

Educar Foundation	Integra Service Dogs Australia	Sports CC
Gosford RSL Sub Branch	CC Industry Connect	Gosford City Football Club
Rotary Gosford North (SOKS)	Regional Youth Services	Gosford Netball Association
Little Wings Charity	All Abilities Swim Program	GSL Club Billiards & Snooker Club
Coast Shelter	BoostHER (Suzy Miller)	Gosford Indians Baseball Club
Top Blokes Foundation	Naval Association of Australia CC	Brisbane Water Cricket Club
RSL Life Care	Koori Kids	Regional Academies of Sport
Escabags	GRSL Indoor Bowls Club	GRSL Fishing Club
Stand with Audrey	Lions Club of Wyoming Centennial	CC Touch
Ronald McDonald House	Galaxy Speakers Toastmasters	Gosford Tigers AFC
Life Education	Ourimbah Probus Club Inc	CC Seagulls Rugby Club
Beyond the Badge Ltd	United Hospitals Auxiliary Inc	CC Mariners Supporters Club
Fairhaven Services	Snr Social & Friendship Club Inc	Rugby Tots CC
Riding for the Disabled CC	Surf Life Saving Services Pty Ltd	CC Boccia
Fair Fight Foundation	Ageing with Grace	GRSL Social Golf Club
CoastAbility	Submarines Association NSW	Coastal Waters Netball Club
Gosford Men's Shed	inner Wheel Australia Inc	CC Rugby Union
Volunteer Marine Rescue	CC Community Council Inc	

Standing Together during the Koolewong Bushfires

When bushfires impacted communities across Koolewong, Woy Woy Bay and Phegans Bay in December 2025, Gosford RSL opened its doors to provide immediate support for displaced residents.

Families arrived seeking safety and reassurance, many with only a few belongings. The Club quickly provided meals, accommodation in our onsite motels, and a safe place for people to rest during an uncertain time. The Gallery also became a coordination hub where emergency services and support agencies met with residents to share updates and provide access to recovery support.

In the week following the fires, the Club launched a Bushfire Relief Raffle that raised \$50,000 to assist families affected by the disaster. This response reflected the Club's commitment to its community and the values that guide everything we do at Gosford RSL.

Our Members

We're here for you!

At the heart of Gosford RSL is a strong and connected membership base. Our members are more than visitors, they are part of the Club's story, shaping its culture, supporting its activities and contributing to its ongoing growth.

Throughout the year, members engage across all areas of the Club, from dining and entertainment to sub clubs and community initiatives. This participation strengthens the sense of belonging that defines Gosford RSL.

Our membership continues to reflect a broad cross section of the community, with more than 49,000 members representing a diverse and engaged audience across all age groups.

From long-standing members who have supported the Club for decades to those joining for the first time, each plays a role in shaping its future, as we continue to create a welcoming and accessible environment where members feel valued, informed and connected.

Life Members

Recognising lasting contributions to the Club.

Albert Ashwell †
Harold Biddolph †
Wallace Clifton
Frank Cleary †
Walter Dibden †
Patsy Edwards OAM
Roy Fox †

Athol Frewin OAM †
John Hinch †
Bennett Hunt-Sharman †
Geoffrey Morris †
Ralph Mortimer MBE †
Leonard Sargant OAM
Kerry Spencer OAM

Robert Sturgeon †
Donald Trask †
John Trinks
Mervyn Wilson †
Gary Young
William Connors
William Davis †

† Deceased

Gosford RSL is committed to responsible gaming and supporting the wellbeing of our members and guests. All gaming staff hold current RCG and ARCG certifications and receive ongoing training to recognise and respond to signs of gambling harm. Members can request a Player Activity Statement or speak with our team about self-exclusion and available support services. For more information visit the Club's website (www.grsl.com.au).





Our Team

Behind every experience at Gosford RSL is a dedicated team committed to creating a welcoming, friendly and professional environment for members and guests. From everyday interactions to major events, there is a strong focus on consistency, connection and making people feel comfortable each time they visit. It's this approach that helps shape the atmosphere of the Club and keeps members coming back.

This extends beyond the Club through ongoing involvement in community-supported initiatives, including We Care Connect, Supertee, ESCABags and Coast Shelter. These partnerships reflect a shared commitment to supporting those in need and strengthening the local community.

Together, this collective effort brings the spirit of Gosford RSL to life each day, people across the Central Coast.

Recognition of Service

Celebrating Maureen's 25 Years at Gosford RSL Club

Maureen has been a valued part of Gosford RSL for 25 years, serving as Executive Secretary and supporting the CEO, Board and wider team behind the scenes.

Throughout her time, she played a quiet but important role in many Club initiatives, including her long-standing involvement in the Max Potential youth leadership program, helping support young people across the Central Coast.

Maureen retired in late 2025, leaving behind a legacy of professionalism, knowledge and dedication that has made a lasting impact on the Club and its community.

Recognising the people behind the Club.

10 Years

Adam Parker
Marty McLean
Kate Vane-Tempest
Russell Cooper
Luke Byrne

15 Years

Dave Selman
Tracey Harper
Eric Schurk

20 Years

Shaun Tinkler
Lauren Tapperell
Lori Gilmour
Carly Campbell

25 Years

Matt Crowther
Michele Robertson
Lilli Doyle

In accordance with the requirements of the Workplace Gender Equality Act 2012, Gosford RSL Club lodged its annual compliance report with the Workplace Gender Equality Agency on 27 May 2025. The report is available for review on the Club's website (www.grsl.com.au).

Gosford RSL Club Limited

ABN: 34 002 772 910

General Purpose (SDS) Financial Report

For the year ended 31 December 2025

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Directors' report

The directors submit their report on Gosford RSL Club Limited (the "Club") for the year ended 31 December 2025.

Directors

The names and details of the Club's directors in office during the financial year and until the date of this report are set out below. Directors were in office for this entire period.

C L Rennie JP	President. Appointed 10 April 2025. Retired Business Manager. Vice President from 15 April 2019 to 10 April 2025, Director from 10 April 2017 to 15 April 2019 and from 1 May 2012 to 18 May 2015.
G R Young JP	Vice President. Appointed 10 April 2025. Retired. Director from 5 September 2000, President from 10 April 2017 to 10 April 2025 and 15 April 2013 to 18 May 2015, Vice President from 25 March 2001 to 15 April 2013, Director from 18 May 2015 to 10 April 2017.
P L Edwards OAM	Director. Appointed 15 April 2019. Retired Endorsed Enrolled Nurse. Director from 21 April 2002 to 15 April 2013 and from 10 April 2017 to 16 April 2018. Vice President from 15 April 2013 to 10 April 2017 and from 16 April 2018 to 15 April 2019.
K J Spencer OAM	Director. Appointed 16 April 2018. Retired Contract Electrician. Director from 13 April 2003, Vice President from 20 March 2007 to 16 April 2018.
K L Rennie	Director. Appointed 20 April 2023. Mathematics Teacher.
E-J C Mylan	Director. Appointed 20 April 2023. Customer Service Consultant with TAFE NSW.
P E Lawley OAM JP	Director. Appointed on 18 April 2024. Retired Chief Executive Officer/Company Secretary.

Directors' meetings

The number of directors' meetings held and number of meetings attended by each of the directors of the Club during the financial year were as follows:

	Director's meeting	
	Number of meetings attended	Number of meetings held
C L Rennie	13	14
G R Young	14	14
P L Edwards OAM	12	14
K J Spencer OAM	12	14
K L Rennie	13	14
E-J C Mylan	12	14
P E Lawley OAM JP	13	14

Dividends

As the Club is limited by guarantee it is prohibited from distributing dividends.

Principal activities

The principal activities of the Club were the operation of a licensed club and two motels.

There were no significant changes in the nature of these activities during the year.

Membership

The Club is a company limited by guarantee and is without share capital. The number of members as at 31 December 2025 was 49,153 (2024: 45,374).

Directors' report

Operating results for the year

The net profit after tax of the Club for the year ended 31 December 2025 was \$5,633,670 (2024: net loss after tax of \$703,113).

Objectives

Short-term objectives

The Club's short-term objectives are to:

- Provide a high standard of facilities and services that meet the diverse needs of members and guests;
- Connect with the local community through ongoing support of sporting groups, youth development and disadvantaged segments of the community;
- Continue to focus on our employer of choice philosophy;
- Continue to promote objectives of Returned and Services League of Australia; and
- Provide Responsible Service of Alcohol (RSA) and Responsible Conduct of Gaming (RCG).

Long-term

The Club's long-term objectives are to:

- Develop a strong, positive brand image amongst members and the local community;
- Develop long-term commercial and community partnerships;
- Invest in a long-term sustainable model for the club; and
- Continue to promote the objects of the Returned and Services League of Australia.

Strategy for achieving the objectives

To achieve these objectives, the Club has adopted the following strategies:

- Effective short and long-term strategy mapping including the development of employee, customer, community and financial objectives and key performance indicators (KPIs);
- Implementing relevant operational KPIs and controls that provide timely measurement of the Club's ongoing financial and operational performance;
- Continuous reviewing of KPIs and taking corrective action when required;
- Develop and implement a suitable investment policy, reviewed and updated annually;
- Continuing Professional Development and training for directors;
- Develop, implement and review operational business plans that match key outcomes contained in the strategy map; and
- Develop a long-term master plan, revised annually to assist in the development and implementation of appropriate capital investment.

Risk management processes

The Club manages its risks by adhering to a yearly program that is overseen by the Audit and Compliance Committee. The Club adheres to a comprehensive risk management plan, which was developed in 2016 and is reviewed annually.

Liability of members on winding up

The Club is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the Constitution of the Club, every member of the Club undertakes to contribute an amount limited to \$2 per member in the event of the winding up of the Club during the time that he/she is a member or within one year thereafter. At 31 December 2025 there were 49,153 (2024: 45,374) members.

Significant changes in the state of affairs

On 3 November 2025, the non-core property of the Club, the Ashwood Motel at 73 Central Coast Highway, West Gosford, was contracted for sale at \$10,500,000 with settlement anticipated to occur in March 2026. This has been reflected as an asset held for sale in the statement of financial position for the year ended 31 December 2025.

There were no other significant changes in the state of affairs of the Club during the year.

Significant events after the reporting period

There were no significant events occurring after the reporting period which may affect either the Club's operations or results of those operations or the Club's state of affairs in future financial years.

Directors' report

Likely development and expected results

Likely developments in the operations of the Club and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the Club.

Environmental regulation and performance

The Club is not subject to any particular or significant environmental regulation under laws of the Commonwealth or of a State or Territory.

Indemnification and insurance of directors and officers

During the financial year, the Club held an insurance policy for the benefit of the directors and officers. In accordance with commercial practice, the insurance policy prohibits disclosure of the terms of the policy including the nature of the liability insured against and amount of the premium.

Indemnification of auditor

To the extent permitted by law, the Club has agreed to indemnify its auditor, Ernst & Young (Australia), as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Ernst & Young (Australia) during or since the financial year.

Proceedings on behalf of the Club

No person has applied for leave under Section 237 of the *Corporations Act 2001*, to bring proceedings on behalf of the Club, or to intervene in any proceedings to which the Club is a party, for the purpose of taking responsibility on behalf of the Club for all or part of those proceedings. The Club was not a party to any such proceedings during the year.

Auditor's independence declaration

The directors have received a declaration from the auditor of Gosford RSL Club Limited. This has been included on page 5 of the report.

Signed in accordance with a resolution of the directors.



C L Rennie
Director
24 February 2026



G R Young
Director
24 February 2026



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Shape the future
with confidence

Auditor's independence declaration to the directors of Gosford RSL Club Limited

As lead auditor for the audit of the financial report of Gosford RSL Club Limited for the financial year ended 31 December 2025, I declare to the best of my knowledge and belief, there have been:

- a) No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review;
- b) No contraventions of any applicable code of professional conduct in relation to the review; and
- c) No non-audit services provided that contravene any applicable code of professional conduct in relation to the review.

Ernst & Young

Daniel Cunningham
Partner
24 February 2026

Statement of profit or loss and other comprehensive income

For the year ended 31 December 2025

	Notes	2025 \$	2024 \$
Revenue from contracts with customers	5	41,529,478	36,597,360
Cost of sales		(4,819,375)	(4,442,461)
Gross profit		36,710,103	32,154,899
Other income	6.a	6,683,911	461,384
Employee benefit expense	6.b	(15,552,987)	(14,822,259)
Depreciation expense		(4,335,052)	(4,330,070)
Entertainment, marketing and promotions		(3,363,468)	(2,666,316)
Occupancy and property costs		(1,134,393)	(1,113,712)
Poker machine licences and taxes and donations		(6,271,182)	(5,323,417)
Other expenses		(4,874,201)	(4,984,499)
Finance costs	6.c	(1,994,210)	(1,182,188)
Profit/(loss) before tax		5,868,521	(1,806,178)
Income tax (expense)/benefit	7	(234,851)	1,103,065
Profit/(loss) for the year		5,633,670	(703,113)
Other comprehensive income/(loss)			
Other comprehensive income that may be reclassified to profit or loss in subsequent year (net of tax)			
Gain on revaluation of assets	16	6,329,439	-
Total comprehensive income/(loss) for the year		11,963,109	(703,113)

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

Statement of financial position

As at 31 December 2025

	Notes	2025 \$	2024 \$
Assets			
Current assets			
Cash and cash equivalents	8	6,965,603	3,588,144
Other receivables	9	224,870	267,783
Inventories	10	392,141	386,611
Prepayments		435,164	381,363
Income tax receivable		-	45,818
Assets held for sale	4	10,270,000	-
Total current assets		18,287,778	4,669,719
Non-current assets			
Property, plant and equipment	11	72,093,896	71,785,720
Financial assets		29,601	29,601
Intangible assets	12	2,144,173	2,144,173
Total non-current assets		74,267,670	73,959,494
Total assets		92,555,448	78,629,213
Liabilities			
Current liabilities			
Trade and other payables	13	4,251,355	2,863,843
Employee benefit liabilities	14	1,834,473	1,634,074
Interest-bearing loans and borrowings	15	7,731,037	27,933,974
Total current liabilities		13,816,865	32,431,891
Non-current liabilities			
Employee benefit liabilities	14	161,706	111,625
Interest-bearing loans and borrowings	15	23,660,578	3,990,413
Deferred tax liabilities	7	1,106,444	248,538
Total non-current liabilities		24,928,728	4,350,576
Total liabilities		38,745,593	36,782,467
Net assets		53,809,855	41,846,746
Member's funds			
Asset revaluation reserve	16	27,827,609	21,498,170
Retained earnings		25,982,246	20,348,576
Total member's funds		53,809,855	41,846,746

The above statement of financial position should be read in conjunction with the accompanying notes.

Statement of changes in members' fund

For the year ended 31 December 2025

	Note	Asset revaluation reserve \$	Retained earnings \$	Total member's funds \$
At 1 January 2025		21,498,170	20,348,576	41,846,746
Profit for the year		-	5,633,670	5,633,670
Other comprehensive income	16	6,329,439	-	6,329,439
Total comprehensive income for the year		6,329,439	5,633,670	11,963,109
At 31 December 2025		27,827,609	25,982,246	53,809,855
At 1 January 2024		21,498,170	21,051,689	42,549,859
Loss for the year		-	(703,113)	(703,113)
Other comprehensive income		-	-	-
Total comprehensive loss for the year		-	(703,113)	(703,113)
At 31 December 2024		21,498,170	20,348,576	41,846,746

The above statement of changes in members' fund should be read in conjunction with the accompanying notes.

Statement of cash flows

For the year ended 31 December 2025

	Note	2025 \$	2024 \$
Operating activities			
Receipts from customers		46,316,995	40,498,916
Payments to suppliers and employees		(39,648,713)	(36,642,330)
Interest received		299	664
Interest paid		(1,994,210)	(1,182,188)
Income tax refunded		45,818	10,225
Net cash flows from operating activities		4,720,189	2,685,287
Investing activities			
Proceeds from sale of property, plant and equipment		227,615	127,380
Purchase of property, plant and equipment		(2,103,117)	(13,175,160)
Net cash flows used in investing activities		(1,875,502)	(13,047,780)
Financing activities			
Repayments of borrowings		(6,342,805)	(3,497,059)
Proceeds from borrowings		6,875,577	14,235,396
Net cash flows from financing activities		532,772	10,738,337
Net increase in cash and cash equivalents		3,377,459	375,844
Cash and cash equivalents at 1 January		3,588,144	3,212,300
Cash and cash equivalents at 31 December	8	6,965,603	3,588,144

The above statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the financial statements

For the year ended 31 December 2025

1. Corporate information

The financial statements of Gosford RSL Club Limited (the "Club") for the year ended 31 December 2025 were authorised for issue in accordance with a resolution of the directors on 24 February 2026.

The registered office and principal place of business of the Club is 26 Central Coast Highway, West Gosford, NSW 2250.

Gosford RSL Club Limited is a company limited by guarantee incorporated and domiciled in Australia.

The nature of the operations and principal activities of the Club are described in the directors' report. Information on other related party relationships of the Club is provided in Note 17.

2. Material accounting policies

a. Basis of preparation

These general purpose financial statements have been prepared in compliance with the requirements of the *Corporations Act 2001* and *Australian Accounting Standards - Simplified Disclosures*. The Club is a non-profit entity for the purposes of preparing these financial statements.

The financial statements have been prepared on a going concern assumption and on a historical cost basis.

The financial statements are presented in Australian dollars and all values are rounded to the nearest dollar (\$).

b. Changes in accounting policies and disclosures

New, revised or amending Accounting Standards and Interpretations adopted

The new and amended Australian Accounting Standards and Interpretations that apply for the first time in 2025 do not materially impact the financial statements of the Club.

Accounting Standards and Interpretations issued but not yet effective

Certain Australian Accounting Standards and Interpretations have recently been issued or amended but are not yet effective and have not been adopted by the Club for the annual reporting year ended 31 December 2025. The Club intends to adopt these new and amended standards, when they become effective.

c. Current versus non-current classification

The Club presents assets and liabilities in the statement of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or
- There is no right to defer the settlement of the liability for at least twelve months after the reporting year.

The terms of the liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

The Club classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Notes to the financial statements

For the year ended 31 December 2025

2. Material accounting policies (continued)

d. Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and cash on hand.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash, as defined above.

e. Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

i. Financial assets

Initial recognition and measurement

Financial assets are classified at initial recognition, as subsequently measured at amortised cost.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Club's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Club has applied the practical expedient, the Club initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Club has applied the practical expedient are measured at the transaction price as disclosed in Note 2.m Revenue from contracts with customers.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income (OCI), it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI) on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Club's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows.

Subsequent measurement

Financial assets at amortised cost

Financial assets at amortised cost are subsequently measured using the effective interest rate (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Club's financial assets at amortised cost includes other receivables.

Other receivables

A receivable represents the Club's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due). They are generally due for settlement within 30 days and therefore are all classified as current. Other receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components when they are recognised at fair value. The Club holds other receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the EIR method, less allowance for expected credit losses (ECLs).

Notes to the financial statements

For the year ended 31 December 2025

2. Material accounting policies (continued)

e. Financial instruments (continued)

i. Financial assets (continued)

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Club's statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or
- The Club has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Club has transferred substantially all the risks and rewards of the asset, or (b) the Club has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Club has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Club continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Club also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Club has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Club could be required to repay.

Impairment

The Club recognises an allowance for ECLs for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Club expects to receive, discounted at an approximation of the original EIR. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

For trade receivables, the Club applies a simplified approach in calculating ECLs. Therefore, the Club does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date.

ii. Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as trade and other payables and interest-bearing loans and borrowings.

All financial liabilities are recognised initially at fair value, net of directly attributable transaction costs.

The Club's financial liabilities include trade and other payables and interest-bearing loans and borrowings.

Subsequent measurement

Trade and other payables

Trade and other payables are carried at amortised cost and due to their short-term nature they are not discounted. They represent liabilities for goods and services provided to the Club prior to the end of the financial year that are unpaid and arise when the Club becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

Interest-bearing loans and borrowings

Interest-bearing loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs.

Borrowing costs directly attributable to the acquisition, construction or production of an asset are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that the Club incurs in connection with the borrowing of funds.

Notes to the financial statements

For the year ended 31 December 2025

2. Material accounting policies (continued)

e. Financial instruments (continued)

ii. Financial liabilities (continued)

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Interest-bearing loans and borrowings are classified as current liabilities unless the Club has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Borrowing costs directly attributable to the acquisition, construction or production of an asset are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that the Club incurs in connection with the borrowing of funds.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss and other comprehensive income.

f. Inventories

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition are accounted for, as follows:

- Finished goods: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs

g. Prepayments

Prepayments are carried at amortised cost and represent goods and services paid for the services paid for by the Club prior to the end of the financial period that have not been received.

h. Assets held for sale

The Club classifies assets as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Costs to sell are the incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense

The criteria for held for sale classification is regarded as met only when the sale is highly probable, and the asset or disposal group is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the plan to sell the asset and the sale expected to be completed within one year from the date of the classification.

Property, plant and equipment are not depreciated once classified as held for sale.

Assets classified as held for sale are presented separately as current items in the statement of financial position.

i. Property, plant and equipment

Property, plant and equipment and capital work in progress are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the plant and equipment if the recognition criteria are met. When significant parts of plant and equipment is required to be replaced at intervals, the Club depreciates them separately based on their specific useful lives. Likewise, when a major upgrade is performed, its cost is recognised in the carrying amount of the property, plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Notes to the financial statements

For the year ended 31 December 2025

2. Material accounting policies (continued)

i. Property, plant and equipment (continued)

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets. The depreciation rates used for each class of depreciable asset areas follows:

Capital work in progress	Not depreciated
Buildings	2.5% to 35%
Plant and equipment	10% to 33%
Motor vehicles	20% to 25%
Poker machines	20% to 50%

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss and other comprehensive income when the asset is derecognised.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

j. Impairment of non-financial assets

The Club assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Club estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash generating unit's (CGU's) fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or Clubs of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Club bases its impairment calculation on most recent budgets and forecast calculations, which are prepared separately for each of the Club's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations are recognised in the statement of profit or loss in expense categories consistent with the function of the impaired asset.

k. Intangible assets

Intangible assets that are acquired by the Club, which have indefinite useful lives, are measured at cost less accumulated impairment losses.

Poker machine entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment.

Licences with indefinite useful life

Intangible assets include licences acquired for gaming entitlements. The licenses have indefinite useful lives and are assessed annually for impairment.

Notes to the financial statements

For the year ended 31 December 2025

2. Material accounting policies (continued)

l. Employee benefits liabilities

Short-term employee benefits

Liabilities recognised for salaries and wages, annual leave and any other short term employee benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are measured at the amounts expected to be paid when the liabilities are settled in respect of services provided by employees up to the reporting date.

Long term employee benefits

Liabilities recognised in respect of long service leave and any other long-term employee benefits that are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are measured at the present value of the estimated future cash outflows to be made by the Club in respect of services provided by employees up to the reporting date. Consideration is given to expected future salary levels, historical employee turnover rates and periods of service. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

m. Revenue from contracts with customers

Rendering of services

Revenue is recognised in accordance with AASB 15 *Revenue from contracts with customers*. Revenue that is recognised over a period of time is recognised when the Club satisfies a performance obligation by transferring a good or service to a customer. Revenue is measured at the fair value of the consideration received or receivable.

Sale of goods

Revenues from the sale of goods, services and gaming are recognised at the point of sale, which is where the customer has taken delivery of the goods, received the service and the risks and rewards are transferred to the customer. Amounts disclosed as revenue are net of sales returns and trade discounts.

Members' subscriptions

Members' subscriptions received in advance are amounts received from members in respect of subscriptions for 2025, and subsequent years, and are shown in the statement of financial position as subscriptions in advance.

n. Finance income

Interest income is recognised as interest accrues using the EIR method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the EIR, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset. Interest income is included in finance income in the statement of profit or loss and other comprehensive income.

o. Finance costs

Finance costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other finance costs are expensed in the period in which they occur. Finance costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

p. Income tax

i. Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Club operates and generates taxable income.

Notes to the financial statements

For the year ended 31 December 2025

2. Material accounting policies (continued)

p. Income tax (continued)

i. Current income tax (continued)

Current income tax relating to items recognised directly in equity is recognised in equity and not in the statement of profit or loss and other comprehensive income. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

The Club is a non-profit entity for income tax purposes and is eligible to apply the principle of mutuality. Under this principle, net income derived from members is exempt from income tax.

ii. Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

The Club offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

iii. Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except:

- When the GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority, in which case the GST is recognised as part of the revenue or the expense item or as part of the cost of acquisition of the asset, as applicable
- When receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the consolidated statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Notes to the financial statements

For the year ended 31 December 2025

2. Material accounting policies (continued)

q. Comparatives

Where necessary, comparative figures have been reclassified to conform with changes in presentation of assets and liabilities but resulting in no impact to the over all profit for the year.

Notes to the financial statements

For the year ended 31 December 2025

3. Significant accounting judgements, estimates and assumptions

The preparation of the Club's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future years.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Club based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Club. Such changes are reflected in the assumptions when they occur.

Employee benefits provision

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Estimation of useful life of assets

The Club determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets

The Club assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the Club and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Deferred tax balances

Deferred tax assets are recognised for deductible temporary differences only if the Club considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses. For the purpose of measuring deferred tax assets arising from property that is measured using the fair value model, the directors review and assess the Club's likely benefit or liability to taxation with reference to prevailing tax legislation and case law and with reference to the Club's strategic plan. Until such time as the strategic plan is enacted by the Club and claims against the capital losses for previous years are made by the Club and accepted by the ATO, the precise measurement of the deferred tax asset available for use by the Club cannot be made. Notwithstanding this, the directors are of the opinion that sufficient capital and revenue losses are available to minimise the Club's exposure to tax in the event there is a change in the nature or use of Club property in the foreseeable future.

Fair value of financial assets and liabilities

The Directors and management consider that the carrying amount of financial assets and liabilities recognised in the financial statements approximate their fair values.

Notes to the financial statements

For the year ended 31 December 2025

3. Significant accounting judgements, estimates and assumptions (continued)

Revaluation of freehold land & buildings

The freehold land & buildings are stated at fair value less accumulated impairment and depreciation. This is typically determined based on a valuation performed by an accredited independent valuer with recognised and relevant experience in the location and category of the property, plant and equipment being valued. The land and building were valued on 1 October 2025 by an accredited independent valuer.

The valuer has used the depreciated replacement cost method for the valuation of the Club premises in the prior period. The Motel premises has been valued with consideration to the direct sales comparison approach on a per room basis and the income capitalisation approach. The valuer has adopted the direct sales comparison approach in relation to the value of the underlying land.

The key inputs used in these valuation approaches include:

RSL Club

- The value of the buildings and site improvements by establishing their estimated cost to replace with an equivalent new asset
- Depreciation of buildings and site improvements for physical, functional and economic obsolescence comparable to the current property

Motel

- Forecast future operating income, based on the location, type and quality of the property, which are supported by historic average daily rate and occupancy for the location, the terms of any existing leases, other contracts or external evidence such as average daily rate and occupancy for comparable properties
- The capitalisation rate derived from recent comparable market transactions
- The price per room derived from recent comparable market transactions

Land

- The price per square metre derived from recent comparable market transactions

Notes to the financial statements

For the year ended 31 December 2025

4. Assets held for sale

On 23 October 2025, the directors of the Club approved the plan to sell assets and business of Ashwood Motel. A contract to sell the Ashwood Motel was entered into on 3 November 2025 with settlement expected in March 2026. As of 31 December 2025, the assets of Ashwood Motel were classified as a disposal group which is held for sale.

The major classes of assets classified as held for sale as at 31 December are as follows:

	2025	2024
	\$	\$
Property, plant and equipment	10,270,000	-
Assets held for sale	10,270,000	-

5. Revenue from contracts with customers

Disaggregated revenue information

Set out below is the disaggregation of the Club's revenue from contracts with customers:

	2025	2024
	\$	\$
Type of goods or services		
Sale of goods revenue	15,653,842	13,682,428
Rendering of services	25,875,636	22,914,932
Total revenue from contracts with customers	41,529,478	36,597,360
Geographical markets		
Australia	41,529,478	36,597,360
Total revenue from contracts with customers	41,529,478	36,597,360
Timing of revenue recognition		
Goods and services transferred at a point in time	38,036,384	33,096,885
Services transferred over time	3,493,094	3,500,475
Total revenue from contracts with customers	41,529,478	36,597,360

6. Other income and expenses

a. Other income

	2025	2024
	\$	\$
Commissions	284,746	253,224
Interest received	299	664
Gain on classification of asset as held for sale	5,885,955	-
Gain on disposal of assets	199,278	111,366
Other income	313,633	96,130
	6,683,911	461,384

Notes to the financial statements

For the year ended 31 December 2025

6. Other income and expenses (continued)**b. Employee benefit expense**

	2025	2024
	\$	\$
Employee benefit expense	14,173,125	13,549,815
Superannuation	1,379,862	1,272,444
	<u>15,552,987</u>	<u>14,822,259</u>

c. Finance costs

	2025	2024
	\$	\$
Interest on loans and borrowings	1,899,054	1,100,598
Interest expense on lease liabilities	93,156	79,470
Other interest expense	2,000	2,120
	<u>1,994,210</u>	<u>1,182,188</u>

7. Income tax

The major components of income tax expense/(benefit) for the years ended 31 December 2025 and 2024 are:

	2025	2024
	\$	\$
Current income tax:		
Current income tax on taxable income	-	-
Over adjustment from the prior year	-	(223,249)
Deferred tax:		
Relating to origination and reversal of temporary differences	234,851	(879,816)
Income tax expense/(benefit) reported in the statement of profit or loss	<u>234,851</u>	<u>(1,103,065)</u>

Notes to the financial statements

For the year ended 31 December 2025

7. Income tax (continued)

Reconciliation of tax expense/(benefit) and the accounting profit/(loss) multiplied by Australia's domestic tax rate for 2025 and 2024:

	2025	2024
	\$	\$
Accounting profit/(loss) before tax	5,868,521	(1,806,178)
At Club's statutory income tax rate of 30% (2024: 25%)	1,760,556	(451,545)
Members only income	(493,814)	(293,166)
Members only expenses	623,096	394,688
Effect of mutuality	(433,661)	(529,794)
Capital losses recognised	(1,221,326)	-
Over adjustment from the prior year	-	(223,249)
Income tax expense/(benefit) reported in the statement of profit or loss	234,851	(1,103,066)

Deferred tax

Deferred tax relates to the following:

	1 January 2025	Deferred tax expense recognised in profit or loss	Deferred tax expense recognised in OCI	31 December 2025
	\$	\$	\$	\$
Accruals	42,735	24,487	-	67,222
Prepayments	(21,526)	19,843	-	(1,683)
Property, plant and equipment	(1,904,757)	548,320	(623,055)	(1,979,492)
Provisions	184,798	54,624	-	239,422
Tax loss	1,450,212	(882,125)	-	568,087
Deferred tax liabilities	(248,538)	(234,851)	(623,055)	(1,106,444)

	1 January 2024	Deferred tax benefit recognised in profit or loss	31 December 2024
	\$	\$	\$
Accruals	24,824	17,911	42,735
Prepayments	-	(21,526)	(21,526)
Property, plant and equipment	(1,243,231)	(661,526)	(1,904,757)
Provisions	90,053	94,745	184,798
Tax loss	-	1,450,212	1,450,212
Deferred tax liabilities	(1,128,354)	879,816	(248,538)

Notes to the financial statements

For the year ended 31 December 2025

8. Cash and cash equivalents

	2025	2024
	\$	\$
Cash on hand	1,451,163	1,435,275
Cash at bank	5,514,440	2,152,869
	<u>6,965,603</u>	<u>3,588,144</u>

For the purpose of the statement of cash flows, cash and cash equivalents comprise the above.

9. Other receivables

	2025	2024
	\$	\$
Other receivables	231,593	267,783
Allowance for expected credit losses	(6,723)	-
	<u>224,870</u>	<u>267,783</u>

10. Inventories

	2025	2024
	\$	\$
Bar stock	246,155	257,659
Catering stock	78,570	62,694
Prizes and other goods	67,416	66,258
	<u>392,141</u>	<u>386,611</u>

Notes to the financial statements
For the year ended 31 December 2025

11. Property, plant and equipment

	Freehold land and buildings	Plant and equipment	Motor vehicles	Poker machines	Capital work in progress	Total
	\$	\$	\$	\$	\$	\$
Cost						
At January 2025	63,878,633	12,087,198	304,917	9,139,227	116,692	85,526,667
Additions	590,683	443,200	107,069	911,269	50,896	2,103,117
Disposals	-	(143,391)	(86,895)	(622,691)	-	(852,977)
Transfer to asset held for sale	(4,689,579)	(475,444)	-	-	-	(5,165,023)
Revaluation adjustment	4,056,819	-	-	-	-	4,056,819
At 31 December 2025	63,836,556	11,911,563	325,091	9,427,805	167,588	85,668,603
Accumulated depreciation						
At January 2025	2,114,853	4,001,619	199,156	7,425,319	-	13,740,947
Depreciation charge for the year	1,895,664	1,737,855	40,540	660,993	-	4,335,052
Disposals	-	(142,054)	(86,895)	(595,691)	-	(824,640)
Transfer to asset held for sale	(375,876)	(405,102)	-	-	-	(780,978)
Revaluation adjustment	(2,895,674)	-	-	-	-	(2,895,674)
At 31 December 2025	738,967	5,192,318	152,801	7,490,621	-	13,574,707
Net book value						
At 31 December 2025	63,097,589	6,719,245	172,290	1,937,184	167,588	72,093,896
At 31 December 2024	61,763,780	8,085,579	105,761	1,713,908	116,692	71,785,720

Notes to the financial statements

For the year ended 31 December 2025

12. Intangible asset

	Poker machine entitlements
	\$
Cost	
At 1 January 2025	2,144,173
At 31 December 2025	2,144,173
Accumulated amortisation	
At 1 January 2025	-
At 31 December 2025	-
Net book value	
At 31 December 2025	2,144,173
At 31 December 2024	2,144,173

13. Trade and other payables

	2025	2024
	\$	\$
Current		
Trade payables	1,126,198	1,224,883
GST payable	731,788	442,602
Sundry payables and accrued payables	2,279,324	1,110,673
Provision for jackpots	114,045	85,685
	4,251,355	2,863,843

14. Employee benefit liabilities

	2025	2024
	\$	\$
Current		
Annual leave	1,236,255	1,107,602
Long service leave	598,218	526,472
	1,834,473	1,634,074
Non-current		
Long service leave	161,706	111,625

Notes to the financial statements

For the year ended 31 December 2025

15. Interest-bearing loans and borrowings

	2025	2024
	\$	\$
Current		
Secured		
Bank loans	7,824,903	28,016,233
Unamortised borrowing costs	(93,866)	(82,259)
	<u>7,731,037</u>	<u>27,933,974</u>
Non-current		
Secured		
Bank loans	23,766,768	4,100,552
Unamortised borrowing costs	(106,190)	(110,139)
	<u>23,660,578</u>	<u>3,990,413</u>

As at 31 December 2025, there are no undrawn facilities (2024: \$39,029). There have been no borrowing costs that have been capitalised during the year (2024: \$572,944).

The Club has access to the following loan facilities:

- A business loan facility agreement with Westpac to assist with general requirements. An amount of \$3,158,960 (2024: \$3,765,946), with a current portion of \$656,580 (2024: \$691,656), is drawn at 31 December 2025. The maximum funding limit was originally \$5,000,000; however, the drawdown period has now expired, and no further funding can be drawn. This loan has an interest rate of 7.68% (2024: 8.43%) per annum and matures in June 2033. It is secured by mortgage over the Gosford RSL Club Limited, Ashwood Motel and Galaxy Motel properties owned by the Club.
- The construction loan facility was converted to an operating loan on 1 April 2025 with a revised maturity date of 15 April 2028. An amount of \$26,519,641 (2024: \$26,760,971), with a current portion of \$6,446,536 (2024: \$26,760,971), is drawn down at 31 December 2025. The maximum funding limit was originally \$26,800,000, however, the drawdown period has now expired, and no further funding can be drawn. This loan has an interest rate of 5.33% (2024: 6.18%) per annum. It is secured by mortgage over the Gosford RSL Club Limited, Ashwood Motel and Galaxy Motel properties owned by the Club.
- An insurance premium funding facility agreement with Westpac. The original funding limit was \$343,156 (2024: \$306,161) with a term of 1 year from the first payment. This loan has interest rate of 5.14% (2024: 6.82%) per annum and matures in July 2026. An amount of \$240,812 (2024: \$236,845) is drawn at 31 December 2025. No further drawdowns are permitted.
- Equipment finance agreements with Westpac with a term of 5 years. These loans have interest rate ranging from 6.21% to 7.27% (2024: 7.15% to 7.27%) per annum. An amount of \$1,472,203 (2024: \$1,353,023), with a current portion of \$476,002 (2024: \$326,760), is outstanding at 31 December 2025.
- An overdraft facility agreement with Westpac to assist with ongoing working capital requirements. The maximum funding limit is \$400,000 and it is payable on call by the lender. This loan has an interest rate of 4.84% per annum. No amount has been drawn under this agreement to date.

Notes to the financial statements

For the year ended 31 December 2025

16. Reserve

	Asset revaluation reserve \$
At 1 January 2024	21,498,170
At 31 December 2024	21,498,170
Gain on revaluation of assets	6,329,439
At 31 December 2025	27,827,609

Nature and purpose of reserve

Asset revaluation reserve

The asset revaluation reserve records revaluations of non-current assets. Generally the balance in the reserve will reflect the after tax gain on non-current assets. The Club's land and buildings were revalued as at 31 December 2025.

17. Related party disclosures

The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year.

	Purchases \$	
Other related parties		
ClubCo Pty Ltd*	2025	547,845
	2024	722,720

* Mr R Cooper is a director of ClubCo Pty Ltd as approved by the board of directors of Gosford RSL to act as a representative for the Club on the board of ClubCo Pty Ltd.

a. Terms and conditions of transactions with related parties

The purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances at the year-end are unsecured and interest free and settlement occurs in cash. There have been no guarantees received for any related party receivables.

b. Key management personnel

C L Rennie JP (President)
 G R Young JP (Vice president)
 P L Edwards OAM
 K J Spencer OAM
 K L Rennie
 E-J C Mylan
 P E Lawley OAM JP

c. Compensation for key management personnel

The total compensation for key management personnel (excluding directors' expenses) was \$1,275,726 (2024: \$1,184,194) per five persons. The roles included in the above are the Chief Executive Officer, Chief Operations Officer, Finance Manager, Marketing Manager & Executive Chef.

Notes to the financial statements

For the year ended 31 December 2025

18. Commitments and contingencies

Capital commitments

The Club entered into contracts during the year to purchase a cash recycler and acoustic panels for \$250,541 with a remaining unpaid but committed balance of \$182,289 as at 31 December 2025.

In the previous year, the Club was party a contract to build a new Club premises for \$48,197,294 with a remaining unpaid but committed balance of \$31,671 as at 31 December 2024.

There are no other commitments at the balance date which would have a material effect on the Club's financial statements as at 31 December 2025 (2024: \$nil).

Contingencies

The Club pays mortality fund benefits to all existing members who are members of the Club and Sub-Branch for a continuous period of 20 years prior to the date of application. The estimated liability as at balance date amounts to \$8,100 (2024: \$6,600).

The Club's bankers have provided bank guarantees amounting to \$5,000 (2024: \$5,000).

There were no other contingencies as at the reporting period which would have a material effect on the Club's financial statements as at 31 December 2025 (2024: \$nil).

19. Core and non-core property

For the year ended 31 December 2025, the core property of the Club for the purposes of section 41J of the Registered Clubs Act is:

Core property

The core property of the Club comprises the Club's premises being the club house, car park and the Galaxy Motel at 26 Central Coast Highway West Gosford.

Non-core property

The non-core property of the Club comprises the premises of the Ashwood Motel at 73 Central Coast Highway West Gosford.

20. Auditor's remuneration

The auditor of Gosford RSL Club Limited is Ernst & Young (Australia).

	2025	2024
	\$	\$
Amounts received or due and receivable by Ernst & Young (Australia) for:		
An audit of the financial report of the entity	76,400	73,070
Other non-audit services	22,000	18,200
	<u>98,400</u>	<u>91,270</u>

21. Events after the reporting period

There were no significant events occurring after the reporting period which may affect either the Club's operations or results of those operations or the Club's state of affairs.

Consolidated entity disclosure statement

As at 31 December 2025

The Club has no subsidiaries. Therefore, disclosure of subsidiaries and their country of tax residency, as required by the *Corporations Act 2001*, does not apply to the Club as the Club is not required by accounting standards to prepare consolidated financial statements.

Directors' declaration

In the opinion of the directors of Gosford RSL Club Limited (the "Club"), I state that:

- a. the financial statements and notes of the Club for the financial year ended 31 December 2025 are in accordance with the *Corporations Act 2001*, including:
 - i. giving a true and fair view of the Club's financial position as at 31 December 2025 and its performance for the year ended on that date; and
 - ii. complying with *Australian Accounting Standards – Simplified Disclosures* and the *Corporations Regulations 2001*;
- b. there are reasonable grounds to believe that the Club will be able to pay its debts as and when they become due and payable; and
- c. the consolidated entity disclosure on page 28 required by section 295(3A) of the *Corporations Act* is true and correct.

Signed in accordance with a resolution of directors.



C L Rennie
Director
24 February 2026



G R Young
Director
24 February 2026



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Independent auditor's report to the members of Gosford RSL Club Limited

Opinion

We have audited the financial report of Gosford RSL Club Limited (the Club), which comprises the statement of financial position as at 31 December 2025, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Club is in accordance with the *Corporations Act 2001*, including:

- a. Giving a true and fair view of the Club's financial position as at 31 December 2025 and of its financial performance for the year ended on that date; and
- b. Complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report. We are independent of the Club in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the financial report and auditor's report thereon

The directors are responsible for the other information. The other information is the directors' report accompanying the financial report.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial report

The directors of the Club are responsible for the preparation of:



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- ▶ The financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*; and
- ▶ The consolidated entity disclosure statement that is true and correct in accordance with the *Corporations Act 2001*; and

for such internal control as the directors determine is necessary to enable the preparation of:

- ▶ The financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ▶ The consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Club or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- ▶ Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are



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inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.

- ▶ Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'Ernst & Young' in a cursive style.

Ernst & Young

A handwritten signature in black ink that reads 'Daniel Cunningham' in a cursive style.

Daniel Cunningham
Partner
Sydney
24 February 2026

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